### **CORPORATE PRESENTATION**

**APRIL 2013** 



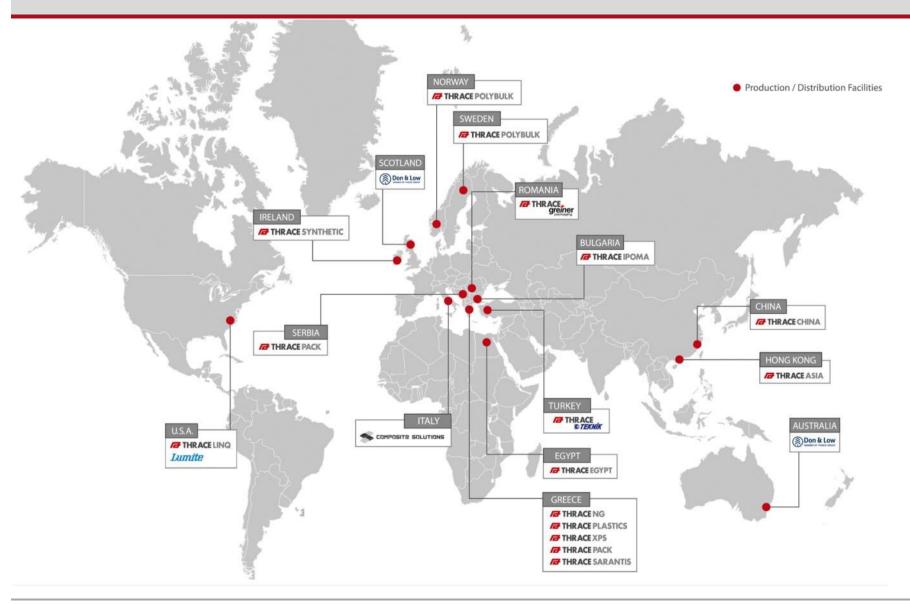
A WORLD OF MATERIALS & SOLUTIONS

## Converting Polypropylene into a World of Materials & Solutions for 35 years





#### THRACE GROUP | OUR COMPANIES





### Among the top producers of **Technical Fabrics & Packaging Solutions** in the world



Operations in **12 countries** 

28 different production technologies

50% production is in Greece

16% sales in Greece

Sales network in 80 countries

Sales in 24 market segments

FY 2012 Group Sales €265 mil

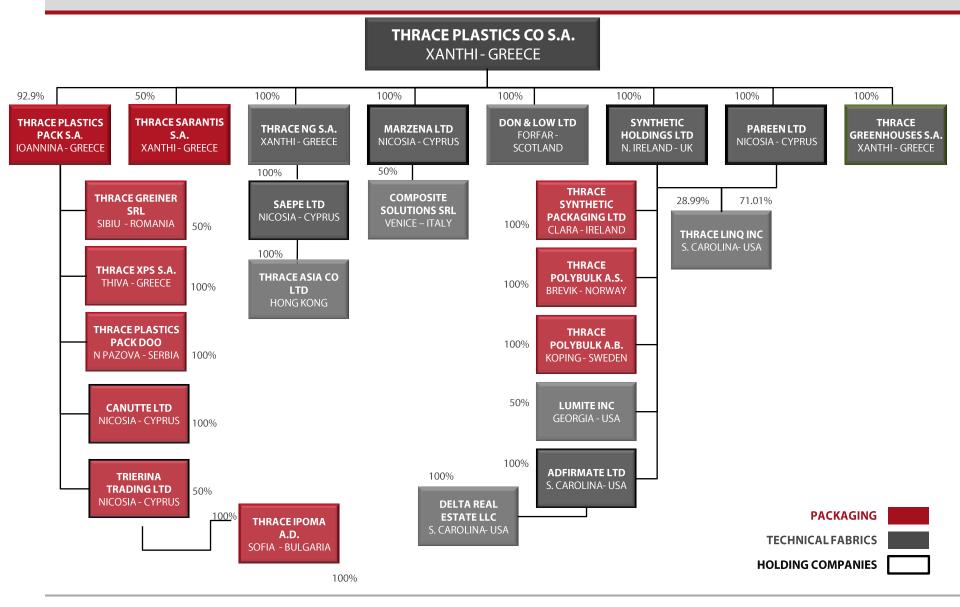
20yr Sales CAGR: 30%

Annual CAPEX (on average) € 8 mil

1.590 employees



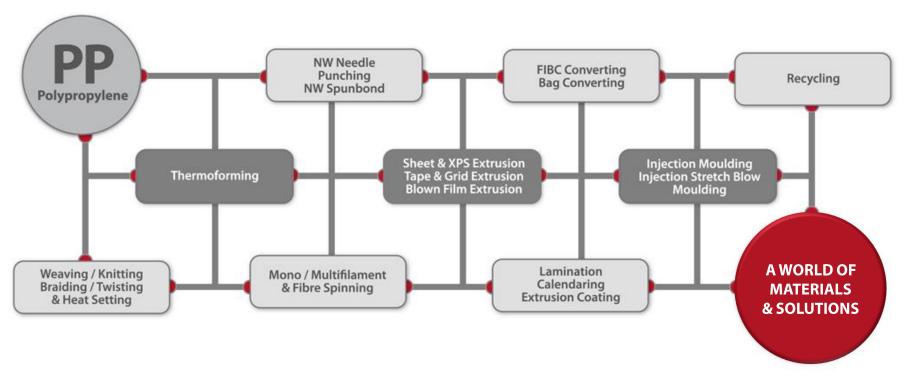
#### THRACE GROUP I STRUCTURE





### **28 different production technologies** from processing to finishing

Innovation | Vertical integration | Flexibility | Cost effectiveness

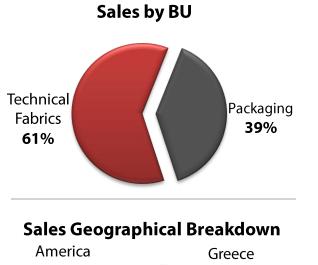


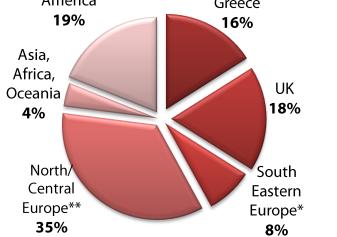
#### **TECHNICAL FABRICS DIVISION TECHNOLOGIES**

**PACKAGING DIVISION TECHNOLOGIES** 



#### THRACE GROUP | FINANCIAL HIGHLIGHTS (FY 2012)

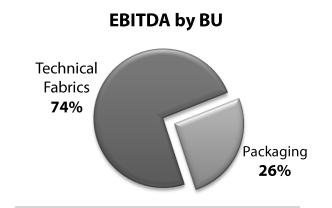




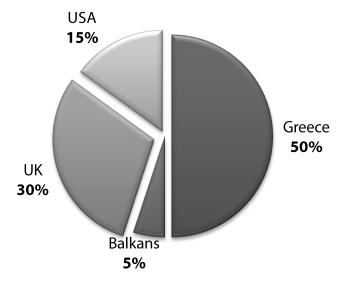
\*includes Bulgaria, Albania, Romania, Serbia, Slovenia, Croatia, FYROM, Bosnia-Herzegovina, Montenegro

\*\*includesall other European countries plus Russia, Ukraine and Georgia

A WORLD OF MATERIALS & SOLUTIONS



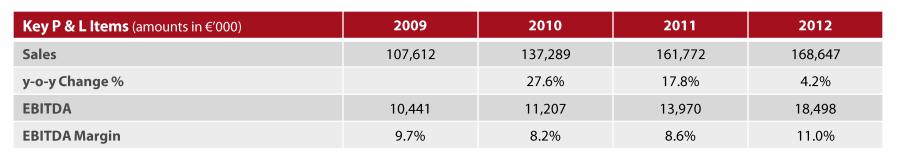
**Production Geographical Breakdown** 



#### TECHNICAL FABRICS BUSINESS UNIT I OVERVIEW

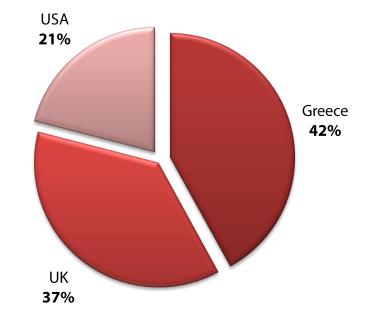


\*\* includes all other European countries plus Russia, Ukraine and Georgia





**Production Geographical Breakdown** 



#### TECHNICAL FABRICS BUSINESS UNIT I PRODUCTS per APPLICATION

Geosynthetics	Construction	Agri/Horticulture Aquaculture	Landscape- Gardening	Sport & Leisure
Medical & Hygiene	Filtration	Furniture & Bedding	Automotive	Packaging Fabrics
Advanced Fabrics/Composites	Floor Covering	Industrial Fabrics	ARNO Webbings/Straps/R	Industrial Yarns & Fibers

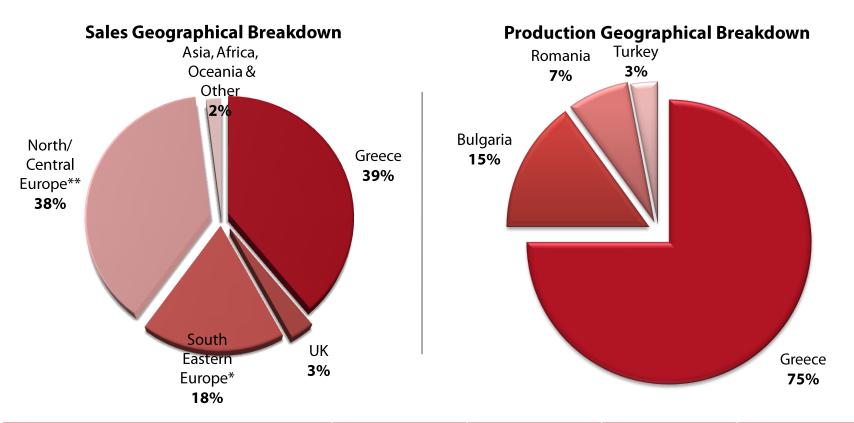


- Changi Singapore Airport
- Liverpool (John Lennon) Airport, UK
- Khasab Port Extension Project, Oman
- Terminal 5, London Heathrow Airport, UK
- Palm Jumeirah, Dubai, United Arab Emirates
- Ionian Motorway, Greece
- Athens Underground Metro, Greece
- Landfill in NW Thessaloniki, Greece

- Kolkata Airport, India
- Chicago O'Hare Airport, USA
- Palma de Mallorca Airport, Spain
- E65 Motorway, Greece
- High Speed Railway UTE-AVE, Cornella, Spain
- Main Road Embankment, Shenzhen, China
- New International Airport, Dubai, United Arab Emirates.



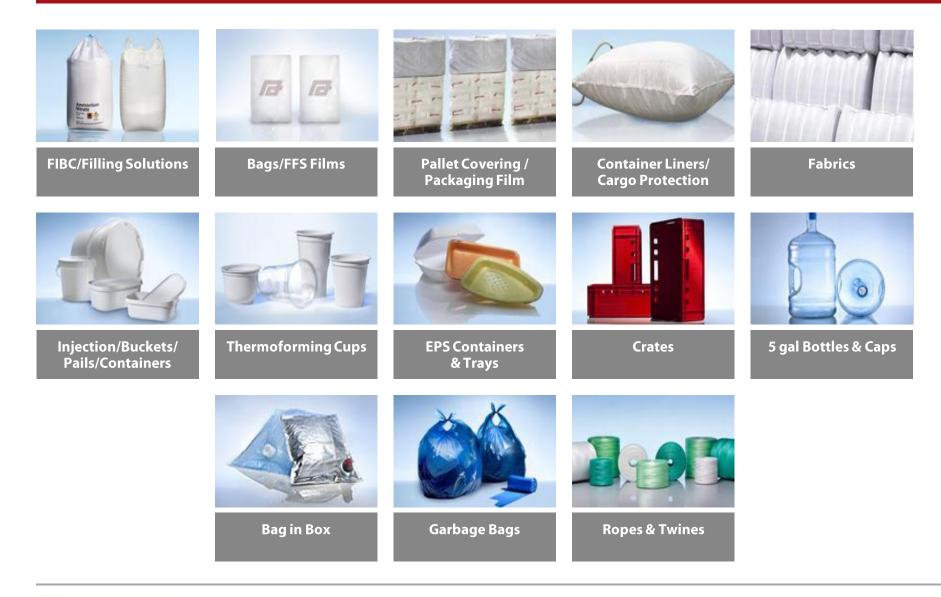




Key P & L Items (amounts in €′000)	2009	2010	2011	2012
Sales	96,079	102,508	106,725	109,108
y-o-y Change %		6.7%	4.1%	2.2%
EBITDA	10,467	6,303	7,078	6,460
EBITDA Margin	10.9%	6.1%	6.6%	5.9%



#### PACKAGING BUSINESS UNIT | PRODUCTS





#### PACKAGING BUSINESS UNIT I KEY CUSTOMERS





#### FY 2012 FINANCIALS | KEY P&L FIGURES

TURNOVER	<sup>2012</sup> <b>264,748</b>	<sup>2011</sup> 259,285	2.1%
EBIT	<sup>2012</sup> <b>14,139</b>	<sup>2011</sup> <b>10,959</b>	29.0%
EBITDA	<sup>2012</sup> <b>25,000</b>	<sup>2011</sup> 22,063	13.3%
EAT&MI	<sup>2012</sup> <b>7,071</b>	<sup>2011</sup> <b>4,125</b>	71.4%
BASIC EARNINGS PER SHARE (IN €)	<sup>2012</sup> <b>0.161</b>	<sup>2011</sup> 0.099	62.6%



12M 2012 GROUP FINANCIAL RESULTS				
(amounts in '000 euro)	2012	2011	% Change	
Turnover	264,748	259,285	2.1%	
Gross Profit	51,227	45,246	13.2%	
Gross Profit Margin	19.3%	17.5%		
Other Operating Income	3,360	3,533	-4.9%	
As % of Turnover	1.3%	1.4%		
<b>Distribution Expenses</b>	23,867	22,260	7.2%	
As % of Turnover	9.0%	8.6%		
Administrative Expenses	14,094	12,105	16.4%	
As % of Turnover	5.3%	4.7%		
Other Operating Expense	2,306	3,254	-29.1%	
As % of Turnover	0.9%	1.3%		
FX Differences (Expense)	181	201		
EBIT	14,139	10,959	29.0%	
EBIT Margin	5.3%	4.2%		
EBITDA	25,000	22,063	13.3%	
EBITDA Margin	9.4%	8.5%		
Interest & Related (Expense)/Income	-5,050	-4,545	11.1%	
Other Financial (Expense)/Income	720	1,480	-51.4%	
EBT	9,809	7,894	24.3%	
EBT Margin	3.7%	3.0%		
EAT&MI	7,071	4,125	71.4%	
EAT&MI Margin	2.7%	1.6%		

#### TECHNICAL FABRICS BUSINESS UNIT

			%
(amounts in '000 euro)	2012	2011	Change
Turnover	168,647	161,772	4.2%
Gross Profit	31,730	28,460	11.5%
Gross Profit Margin	18.8%	17.6%	
EDITDA	18,498	14,818	24.8%
EBITDA Margin	11.0%	9.2%	

PACKAGING BUSINESS UNIT					
			%		
(amounts in '000 euro)	2012	2011	Change		
Turnover	109,108	106,725	2.2%		
Gross Profit	18,668	16,682	11.9%		
Gross Profit Margin	17.1%	15.6%			
EBITDA (from continued					
operations)	6,032	6,970			
EBITDA (from discontinued					
operations)*	428	108			
Total EBITDA	6,460	7,078	-8.7%		
EBITDA Margin	5 <b>.9</b> %	6.6%			

The discontinued operations concern the sale of the 50% participation held by the Group's 100% subsidiary Thrace Plastics Pack S.A. in the company Thrace Teknik, which is based in Istanbul. The sale was concluded in the beginning of March 2013 (The company provided relevant information to investors on 8-11-2012 when the binding agreement was signed and on 5-03-2013 when the sale was concluded)



#### 2012 FINANCIALS | BALANCE SHEET ITEMS

(amounts in '000 euro)	31.12.2012	31.12.2011	% Change
Total Non Current Assets	89,504	99,187	-9.8%
Total Non Current Assets	161,781	151,201	7.0%
Assets for Discontinued Operation*	2,812		
TOTAL ASSETS	254,097	250,388	1.5%
Total Capital Attaibutable to Shavebaldove	109,585	99,333	10.3%
Total Capital Attributable to Shareholders Minority Interest	1,373	1,531	-10.3%
TOTAL CAPITAL & RESERVES	1,373	100,864	10.3%
IOTAL CAPITAL & RESERVES	110,956	100,004	10.0%
L-T Liabilities	_		
Interest Bearing Loans & Borrowings	13,045	16,025	-18.6%
Employee Benefits	, 11,457	17,016	-32.7%
Other L-T Liabilities	, 6,725	10,192	-34.0%
Total L-T Liabilities	31,227	43,233	-27.8%
S-T Liabilities		_	
Interest Bearing Loans & Borrowings	67,924	68,392	-0.7%
Trade Creditors	27,992	23,812	17.6%
Other S-T Liabilities	13,104	14,087	-7.0%
Total S-T Liabilities	109,020	106,291	2.6%
TOTAL LIABILITIES	140,247	149,524	-6.2%
Liability of Discontinues Operation*	2892		
TOTAL EQUITY & LIABILITIES	254,097	250,388	1.5%
Net Debt	34,561	50,674	-31.8%
Net Debt/Equity	0.3	0.5	
*Concerning the sale in the participation in Thrace Tekni	k		



## **BOARD OF DIRECTORS**

Constantinos Chalioris: Chairman & Chief Executive Officer Theodosios Kolyvas: Executive Vice-Chairman George Braimis: Executive Member Stephen Duffy: Executive Member Christos Chiatis: Non -Executive Member Petros Fronistas: Independent Non-Executive Member Constantinos Gianniris: Independent Non-Executive Member Ioannis Apostolakos: Independent Non-Executive Member



# INTERNAL AUDIT FUNCTION AUDIT COMMITTEE

Constantinos Gianniris: Independent Non-Executive Member, Chairman of the Committee Christos Chiatis: Non-Executive Board Member Ioannis Apostolakos: Independent Non-Executive Board Member

## **TWO INTERNAL AUDIT DEPARTMENTS**

**Greece** based for Central and S-E Europe **U.K.** based for N-W Europe and America



# OUR VISION

To be the most valuable partner for our customers and suppliers and to consistently increase shareholders' value while ensuring a prosperous future for all individuals working in the THRACE GROUP





# **STRATEGIC OBJECTIVES**

Improve EBITDA margin

**Improve** Net Debt/EBITDA ratio (< 2)

Generate €10 mil. cash per year

**Build** a Strong Team / Organization

**Emphasize** in Innovation (5% of Turnover from Projects developed in the last 3 years)



# Thank you



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